

Agenda

Economy and Environment Overview and Scrutiny Panel

**Thursday, 23 January 2020, 10.00 am
County Hall, Worcester**

All County Councillors are invited to attend and participate

This document can be provided in alternative formats such as Large Print, an audio recording or Braille; it can also be emailed as a Microsoft Word attachment. Please contact Democratic Services on telephone number 01905 844965 or by emailing democraticservices@worcestershire.gov.uk

DISCLOSING INTERESTS

There are now 2 types of interests:
'Disclosable pecuniary interests' and **'other disclosable interests'**

WHAT IS A 'DISCLOSABLE PECUNIARY INTEREST' (DPI)?

- Any **employment**, office, trade or vocation carried on for profit or gain
- **Sponsorship** by a 3rd party of your member or election expenses
- Any **contract** for goods, services or works between the Council and you, a firm where you are a partner/director, or company in which you hold shares
- Interests in **land** in Worcestershire (including licence to occupy for a month or longer)
- **Shares** etc (with either a total nominal value above £25,000 or 1% of the total issued share capital) in companies with a place of business or land in Worcestershire.

NB Your DPIs include the interests of your spouse/partner as well as you

WHAT MUST I DO WITH A DPI?

- **Register** it within 28 days and
- **Declare** it where you have a DPI in a matter at a particular meeting
 - you must **not participate** and you **must withdraw**.

NB It is a criminal offence to participate in matters in which you have a DPI

WHAT ABOUT 'OTHER DISCLOSABLE INTERESTS'?

- No need to register them but
- You must **declare** them at a particular meeting where:
You/your family/person or body with whom you are associated have a **pecuniary interest** in or **close connection** with the matter under discussion.

WHAT ABOUT MEMBERSHIP OF ANOTHER AUTHORITY OR PUBLIC BODY?

You will not normally even need to declare this as an interest. The only exception is where the conflict of interest is so significant it is seen as likely to prejudice your judgement of the public interest.

DO I HAVE TO WITHDRAW IF I HAVE A DISCLOSABLE INTEREST WHICH ISN'T A DPI?

Not normally. You must withdraw only if it:

- affects your **pecuniary interests** OR relates to a **planning or regulatory** matter
- **AND** it is seen as likely to **prejudice your judgement** of the public interest.

DON'T FORGET

- If you have a disclosable interest at a meeting you must **disclose both its existence and nature** – 'as noted/recorded' is insufficient
- **Declarations must relate to specific business** on the agenda
 - General scattergun declarations are not needed and achieve little
- Breaches of most of the **DPI provisions** are now **criminal offences** which may be referred to the police which can on conviction by a court lead to fines up to £5,000 and disqualification up to 5 years
- Formal **dispensation** in respect of interests can be sought in appropriate cases.

Economy and Environment Overview and Scrutiny Panel Thursday, 23 January 2020, 10.00 am, County Hall, Worcester

Membership

Councillors:

Mr A A J Adams (Chairman), Mr P Denham (Vice Chairman), Mr G R Brookes, Mr B Clayton, Mr M E Jenkins, Mr A D Kent, Mr J A D O'Donnell, Ms C M Stalker and Mrs R Vale

Agenda

Item No	Subject	Page No
1	Apologies and Welcome	
2	Declarations of Interest and of any Party Whip	
3	Public Participation Members of the public wishing to take part should notify the Assistant Director for Legal and Governance in writing or by email indicating the nature and content of their proposed participation no later than 9.00am on the working day before the meeting (in this case 22 January 2020). Enquiries can be made through the telephone number/email address below.	
4	Confirmation of the Minutes of the previous meeting Previously circulated.	
5	New Developments and Efficiencies in Highway Maintenance which could benefit Worcestershire Residents	1 - 6
6	Budget Scrutiny: In-Year Performance and Draft 2020/21 Budget and Medium Term Financial Plan Update 2020-22 for Economy and Environment	7 - 26
7	Work Programme	27 - 30

Agenda produced and published by the Assistant Director for Legal and Governance, County Hall, Spetchley Road, Worcester WR5 2NP. To obtain further information or hard copies of this agenda, please contact Emma James or Jo Weston 01905 844965, email: scrutiny@worcestershire.gov.uk

All the above reports and supporting information can be accessed via the Council's website [websitehttp://www.worcestershire.gov.uk/info/20013/councillors_and_committees](http://www.worcestershire.gov.uk/info/20013/councillors_and_committees)

Date of Issue: Wednesday, 15 January 2020

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ECONOMY AND ENVIRONMENT OVERVIEW AND SCRUTINY PANEL 23 JANUARY 2020

NEW DEVELOPMENTS AND EFFICIENCIES IN HIGHWAY MAINTENANCE WHICH COULD BENEFIT WORCESTERSHIRE RESIDENTS

Summary

1. As part of its work programme, the Economy and Environment Overview and Scrutiny Panel has requested an update on new developments and efficiencies in highway maintenance which could benefit Worcestershire residents and in particular a perspective from the Council's Term Service Contractor for Highways, Ringway.
2. Representatives from the Council's contractor for highway maintenance (Ringway) have been invited to the meeting. Senior Officers from the Economy and Infrastructure Directorate have also been invited to attend, along with the Cabinet Member with Responsibility for Highways.

Background

3. Ringway, the Council's contractor for highway maintenance has been asked to highlight to the Panel information on what works well in Worcestershire and what have been the experiences elsewhere. Ringway, along with its associate companies, is responsible for looking after over 50,000km of the UK's highways network.
4. The information set out in this report and Appendix 1 (presentation) will be used to support the Panel's discussion with Ringway, the Council's Senior Officers who commission and manage highway maintenance, and with the Cabinet Member for Highways as portfolio holder.

Highway maintenance contract and KPI requirements

5. The Highway Maintenance Service Contract (HMSC) commenced in April 2014 for a core period of 6.5 years. The Contract is an evolution of the previous Term Maintenance Contract. It is an N.E.C, Term Service Contract (NEC TSC using option C - Target Price from a Price List). The Contract is outcome based, and we are actively monitoring 13 Key Performance Indicators. Subject to satisfactory performance thresholds and performance criteria being achieved, there is the ability, by agreement to increase the contract by individual years up to 2026 (12.5 years maximum). There are no monetary rewards attached to the KPIs for this Contract.
6. Through Contract performance reviews at the weekly Contract Management Team (CMT) meetings, the productivity, quality and status of defects and other contract targets are reviewed. Alongside this there is a more strategic quarterly review.

7. In summary, performance against the Key Performance Indicators for the Contract are positive, with the three possible 'Extension years' available to date being achieved. The KPIs address contractual performance for all aspects of service delivery in highway maintenance covering:

- I. Design and Build – highways surfacing, surface dressing, patching and structural/preventative maintenance.
- II. Routine and Cyclic – verge maintenance, Road markings and studs, gully emptying (drains), safety defect repairs (potholes etc.), tree works, sign clearance/cleaning and lining etc.
- III. Flooding and drainage works.
- IV. Public Realm works and other smaller Local Works.

8. The use of an NEC TSC, has a number of mechanisms that ensures the Employer (The Council) shares any efficiencies and savings with the Contractor rather than those efficiencies simply giving the Contractor additional profit as in more traditional types of Contract.

9. This report focusses on specific issues in terms of new ways of working and innovations led by both Ringway and the Council, driving improvements in service delivery and efficiencies in highway maintenance.

10. The contract mechanisms allow efficiencies to be realised and both parties benefit from those efficiencies and cost savings. The mechanisms within the contract are Contractors Share ('pain/gain') and the Efficiency Factor' (seeing real Price reductions in Contract).

11. Work continues with Ringway with their allied systems and processes to continue to develop and provide for a more efficient service and delivery of highways works. Worcestershire County Council officers continue to welcome best practice, innovations and ideas from Ringway to continually improve service delivery.

Our Contractor

12. Ringway Infrastructure Services Limited is part of the Eurovia Group and on a national basis is responsible for maintaining over 50,000 kms of the public highway. In the Midlands region, it has contracts with Gloucestershire, Wiltshire and until recently, Shropshire. Following an assessment in March 2017, Ringway achieved full accreditation to BSI ISO 44001 for collaborative working with Worcestershire County Council. This has been secured again in both 2018 and 19.

13. By working on a national basis, Ringway have the opportunity to introduce best practice, innovations and efficiencies from its other clients and share best practice from Worcestershire with others. These are detailed in the next section.

14. The annual budget for the highways maintenance contract is approximately £25 million per annum which is funded through the Department for Transport (DfT) needs/ formula allocation with an element from the DfT Incentive Fund (Capital). Worcestershire County Council Capital allocation and Worcestershire County Council Revenue. Any additional schemes of work such as Public Realm, small works and Member requests are additional capital funded works.

15. For the identification and design of planned carriageway, footway and Structures works, a prioritised list of maintenance schemes is produced, based on asset management data and local engineering evidence. Design work is then undertaken based on appropriate engineering design, site visits and solutions taking into consideration 'whole life costs' of the asset. Undertaking design work well in advance allows for more forward planning and early contractor involvement. This in turn allows the Term Maintenance Contractor to plan the works more effectively and also promotes innovation.

16. All planned schemes and Cyclic Maintenance are developed into a forward works programme called the Contractors Plan. The fewer number of Constraints placed on the Contractor by the Employer, the more efficiently the Contractor can plan the works.

Innovations and efficiencies in Service Delivery

17. Since contract inception, this area of service delivery was subjected to a complete LEAN Review in the previous Contract. This LEAN process involves continuous improvement and is still ongoing today.

18. Examples of innovations and improved ways of working leading to improvements in service delivery and efficiencies are shown below:

- I. Using the collective buying power of the Eurovia Group, Ringway has been able to negotiate competitive rates with their vendors to achieve significant savings and mitigate industry and published increases in a number of materials and vehicle hire operations.
- II. Lean Reviews into Routine and Cyclic operations continue under the new Contract, improving on the previous Contract's performance (3.5 to 10, then 12 defects per day) to the 20+ defects per gang per day now being achieved. This has resulted in significant cost reductions in Safety Defect Repairs.
- III. Changes in culture and processes with a focus on the customer resulting in a 90+% reduction in "open" customer enquiries since 2014.
- IV. Introduction of ESRI to record the status of the counties 113,512 Gullies and drainage assets to monitor and schedule gully emptying operations.
- V. Responsibly managing gully waste at Lye depot by De-watering and working with the Environment Agency to establish a process for separating arisings (heavy materials) which would otherwise be a waste product and costs from the water decanted from the gullies and allowing them to decompose as a single entity.
- VI. Achievement of recycling targets for aggregate and the introduction of warm asphalt targets to reduce costs.
- VII. Introduction of a permitting licence for our recycling centre at Stanford that allows us to handle hazardous material at a greater capacity and therefore offer more effective solutions when Tar is identified.
- VIII. Introduction of an Environmental Permit to allow the Stanford depot to accept and recycle 800 tonnes of tar bound material per annum. This new method of working prevents unnecessary tipping cost to a specialist site, saving approximately £200 per tonne and avoiding the cost of hazardous disposal and supply of virgin material.
- IX. A new process to wash and recycle sweepings from the annual surface dressing programme results in a saving of £40k per annum.

- X. Introduction of new technology called Mobile Workforce. Instead of printing out numerous paper sheets and passing them to each team, defect repair instructions are now transmitted electronically to tablet PC's carried by each gang.
- XI. Introduction of Target Ten, now Target 20 performance monitoring for defect repairs that is reviewed on a weekly basis as part of the Contract Management Team review meeting with senior officers from Ringway and Worcestershire County Council.

19. Many of the above innovations and efficient practices have been shared with other Local Authorities as part of the West Midlands Highways Alliance and documented nationally as case studies.

Performance Management Framework Monitoring

18. In our Corporate Plan (Shaping Worcestershire's Future 2017 – 2022), we are committed to **improving our roads and pavements**, recognising that they are a high priority for our residents and businesses. We will strive for top quartile performance in the quality of our roads and pavements, understanding their importance in supporting our Open for Business and Health and Well-Being objectives. This will build on the good work done to date and further demonstrate our commitment to being a responsive Council.
19. Service performance monitoring is an important aspect of our Highway Maintenance Service Contract with Ringway with whom we operate weekly contract management team meetings (CMT) and SQRs with senior officers to review targets and performance of service delivery.
20. This data feeds into our Performance Management Framework which leads to the regular reporting of Key Performance Indicators (KPIs) and reports with the Senior Management Team within the Directorate. The KPIs are aligned to the HMSC contract with Ringway which are outcome based. These include and relate to defect repairs, effective cost management, key people and positive local impact. We focus on the effective delivery through the use of a target price contract with integral Contractor Share and efficiency factors. The Contractors' Plan allows for the most efficient coordination and delivery of works to achieve best value for money.

Ringway Performance Summary

21. Members should be aware of key performance issues relating to this contract. As stated previously, the current Contract has a core period of 6.5 years, but this can be extended by a further 6 years should Ringway achieve the required KPI targets. If Ringway achieve the targets and are awarded a year's extension, it is taken the year after the results were confirmed rather than at the end of the 6.5 year core period. To ensure excellent performance is maintained during an 'Extension' year, the KPI suite is still measured and should Ringway fail, 12 months would be removed from the Contract period. The above arrangement allows better foresight of the Contract duration and allows better financial planning meaning investment in the Contract by the Contractor is more likely. The current position is that Ringway were awarded the 2 extension periods available to date. Both Extension periods have now been taken and KPI targets were achieved in both, meaning no penalty deductions were made.

Purpose of the Meeting

20. The Scrutiny Panel is asked to consider the information provided on new developments and efficiencies in highway maintenance which could benefit Worcestershire residents and:

- agree any further information or scrutiny work required

Supporting Information

Appendix 1 - Presentation Slides (to follow)

Contact Points

Specific Contact Points for this report

Emma James / Jo Weston, Overview and Scrutiny Officers, Tel: 01905 844964 / 844965

Email: scrutiny@worcestershire.gov.uk

Background Papers

In the opinion of the proper officer (in this case the Assistant Director for Legal and Governance) the following are the background papers relating to the subject matter of this report:

- Agenda and Minutes of the Economy and Environment Overview and Scrutiny Committee on 21 November 2019 – available on the website here:
<https://worcestershire.moderngov.co.uk/ieListMeetings.aspx?Committeeld=388>

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ECONOMY AND ENVIRONMENT OVERVIEW AND SCRUTINY PANEL 23 JANUARY 2020

BUDGET SCRUTINY: IN-YEAR PERFORMANCE AND DRAFT 2020/21 BUDGET AND MEDIUM-TERM FINANCIAL PLAN UPDATE 2020-22 FOR ECONOMY AND ENVIRONMENT

Summary

1. As part of the Council's development of the 2020/21 budget, the Overview and Scrutiny Panels and the Health Overview and Scrutiny Committee are considering the 2020/21 draft budget at their meetings in January.
2. The findings of the Panel's discussion will contribute to Overview and Scrutiny's overall response to the budget, which is being co-ordinated by the Overview and Scrutiny Performance Board (OSPB) and will form part of the Board's meeting on 29 January 2020.
3. The Cabinet Members with Responsibility for Environment, for Highways, and for Economy and Infrastructure have been invited to this meeting, along with the Director of Economy and Infrastructure, the Chief Financial Officer and the Head of Finance.

Budget Consultation Process

4. The Council's draft budget for 2020/21 was approved for consultation by Cabinet on 20 December 2019 and is attached at Appendix 1. Following consultation, the draft budget for 2020/21 will be reconsidered by Cabinet on 30 January before being presented for approval by full Council on 13 February 2020.
5. Areas of the budget report which are relevant to this panel have been summarised and included in the form of presentation slides which can be found at Appendix 2.
6. The aim of the January Overview and Scrutiny discussions of the draft budget is to inform the budget consultation process. The Chairmen of each scrutiny body will share feedback with the Overview and Scrutiny Board and comments on the budget proposals will then be submitted to Cabinet and Council.

Draft 2020/21 Budget

7. The report to Cabinet provides a first assessment of the 2020/21 precept need, an update on the Medium-Term Financial Plan and the Council's budget for 2020/22. The main body of the report includes detail on gross expenditure incurred annually by the Council and outturn figures for the current budget year 2019/20. The Council's Medium-Term Financial Plan and how it plans to fund its priorities is set out,

including detail on challenges, funding pressures, Government grants and council tax.

8. The proposed budget for 2020/21 includes the need for £9.6million of proposals to balance the budget. The report therefore provides details about proposed areas for investment, as well as proposed efficiencies, reform and income proposals.

9. The Panel's attention is also drawn to the report appendices which include service budget summaries, proposals for efficiencies reform and income, and the capital programme, reserves and assessment of risks.

Performance and In-Year Budget Monitoring

10. For this year's budget scrutiny, Panel members have the advantage of having carried out regular budget and performance monitoring. Since early 2019 regular monitoring information has been introduced into Panel agendas.

11. The latest performance information available relates to [Quarter 2](#) (July to September 2019) and was considered by the Panel at its meeting on at 21 November 2019 Panel.

12. The financial information relates to Period 8 and the detail has been provided in the form of presentation slides, which can be found at Appendix 3.

Purpose of the Meeting

13. The Panel is asked to:

- review the 2020/21 draft budget as presented to Cabinet on 20 December 2019;
- agree any comments which the Panel Chairman will contribute to the Overview and Scrutiny Performance Board's response to consultation on the 2020/21 budget on 29 January 2020.

Supporting Information

Appendix 1 – Appendix 1 – Cabinet Report - [20 December 2019](#); 2020/21 Draft Budget and Medium-Term Financial Plan Update 2020-22 (paper copies circulated to Panel Members only)

Appendix 2 – Budget 2020/21 information relevant to this panel (Presentation Slides)

Appendix 3 - Budget Monitoring Information (Presentation Slides)

Contact Points

Specific Contact Points for this Report

Emma James / Jo Weston, Overview and Scrutiny Officers, Tel: 01905 844964 / 844965

Email: scrutiny@worcestershire.gov.uk

Background Papers

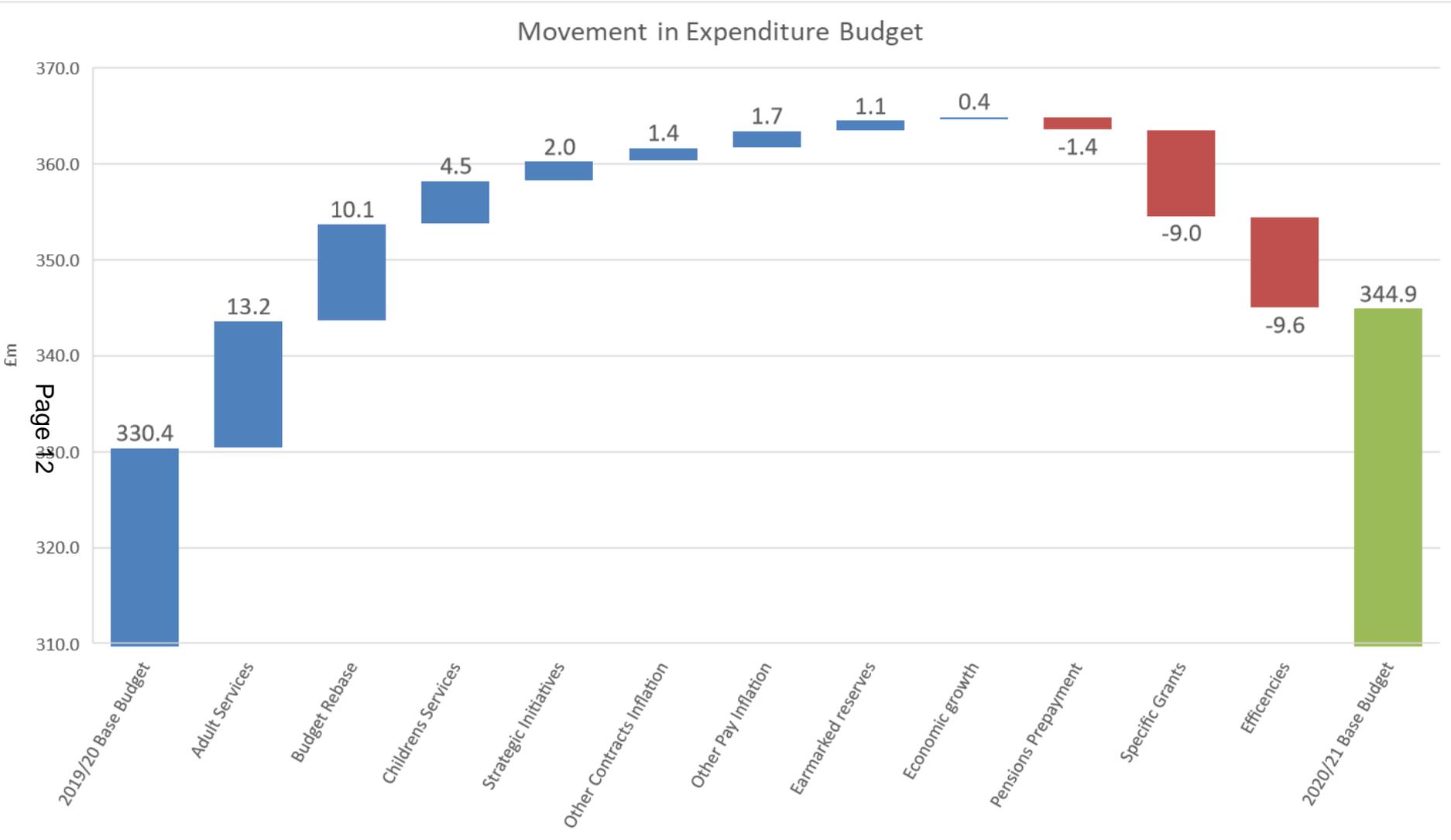
In the opinion of the proper officer (in this case the Assistant Director for Legal and Governance) the following are the background papers relating to the subject matter of this report:

- Agenda and Minutes of the Economy and Environment Overview and Scrutiny Panel on 21 November, 11 September, 5 July, 5 March and 18 January 2019 – available on the website:
<http://worcestershire.moderngov.co.uk/ieListMeetings.aspx?Committeeld=388>
- Agenda and Minutes of the Overview and Scrutiny Performance Board on 28 November 2019 – available on the website:
<https://worcestershire.moderngov.co.uk/ieListMeetings.aspx?Committeeld=134>
- Agenda and Minutes of Cabinet on 20 December 2019 – available on the website:
<https://worcestershire.moderngov.co.uk/ieListMeetings.aspx?Committeeld=131>

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2020/21 Draft Budget for consultation

**Economy and Environment
Overview and Scrutiny Panel
23 January 2020**



Achieving a balanced budget in 2019/20

PROPOSALS INCLUDE £9.6 million SAVINGS:

- ✓ Continuing to Reshape, reform and redesign the Council of the future **£6.0 million**
- ✓ Continuing our Commercial contracts review **£1.4 million**
- ✓ Review provider service and demand in Adult Care to reduce costs **£1.3 million**
- ✓ Additional income mainly grants **£0.9 million**

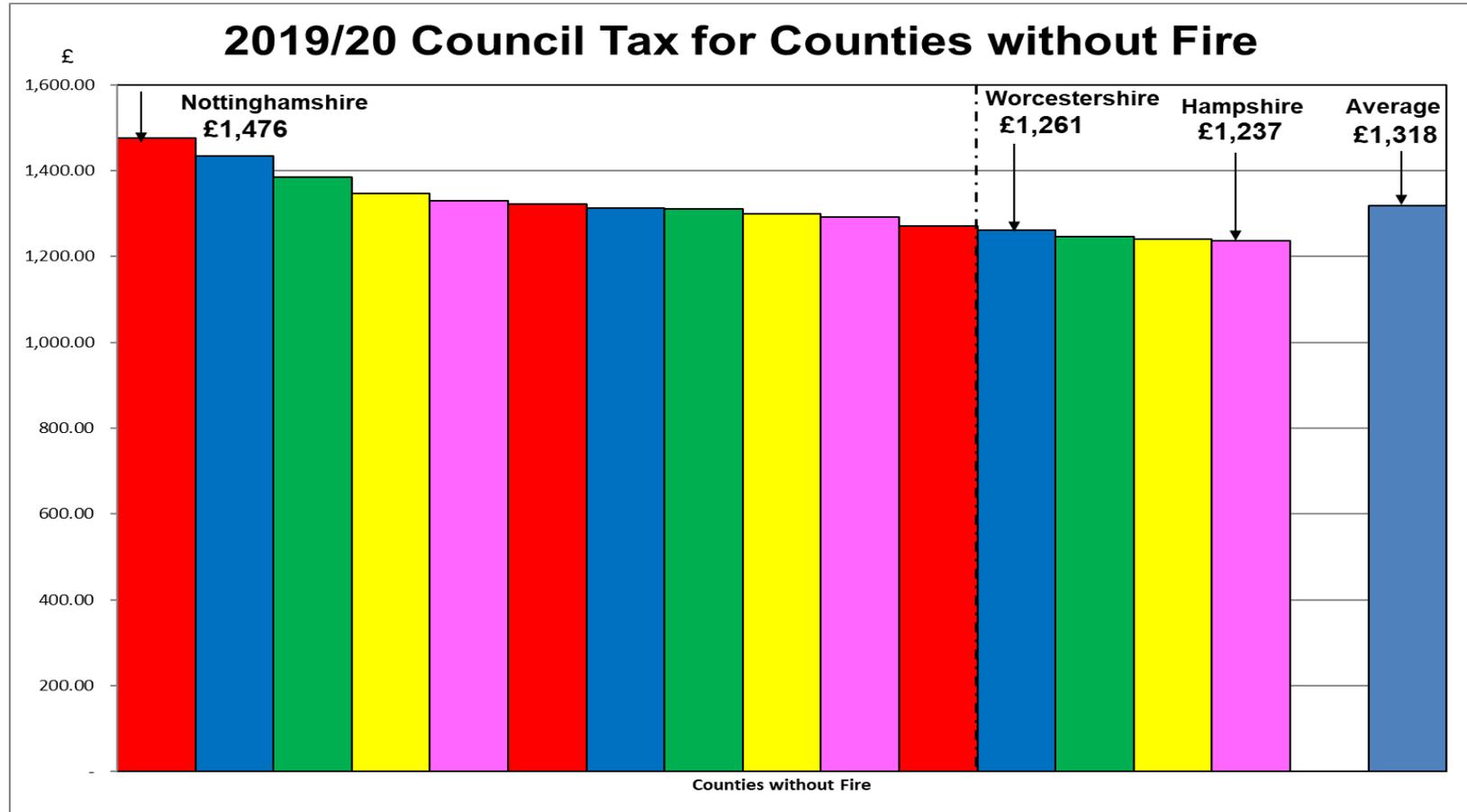
Full Analysis at Appendix 1C

2% - ring-fenced for Adult Social Care services in order to contribute to existing cost pressures due to Worcestershire's ageing population

1.99% - to provide financial support for the delivery of outcomes in the line with our plan for the County 'Shaping Worcestershire's Future'

An increase of 3.99% which is less than £1 per week for a band D householder

Worcestershire will remain in the lower quartile for level of Council Tax for comparable councils



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✓ General Fund - **£12.2 million**

- Appendix 3 Risk Assessment
- No plans to add or reduce

✓ Earmarked Reserves - **£61.8 million**

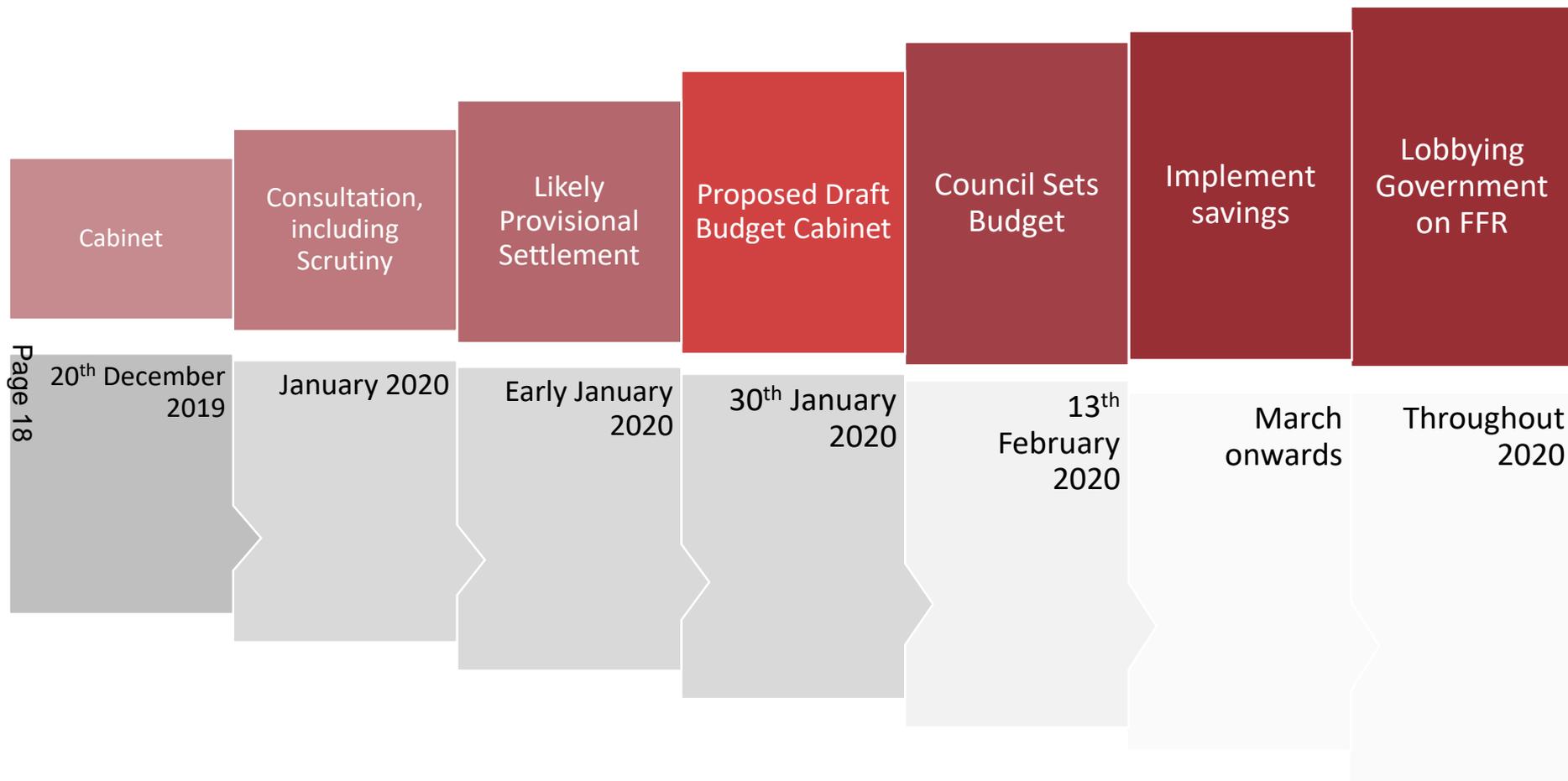
- In Line with our Corporate Plan priorities
- Section 12 analysis and commentary – Table 17
- Financial Risk reserve used in part 2019/20 but unlikely to call on in 2020/21

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Table 2: Funding Gap Forecast 2020-23 Assuming all grant income is retained

	2020/21	2021/22	2022/23
Medium Term Financial Plan	£000	£000	£000
Funding	344,919	354,440	365,525
Transfer from Reserves	1,149	0	0
Total	346,068	354,440	365,525
Projected Budget Requirement	346,068	364,958	384,008
Funding Gap (Retaining current quantum of grants)	0	10,518	18,483

Budget Planning Timeline for 2020/21



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E&E Revenue Growth

- Pay and contract inflation
- Waste tonnage estimated increase
- £0.3m one-off funding to further progress North Cotswold Line rail development (para 5.4 page 11)
- Additional £200k to support the Worcestershire Public Transport Strategy (para 5.9 page 13)
- £100k to support a woodland planting scheme (para 5.9 page 13)

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E&E Revenue Savings

		Type	£000's
FYE of savings from 2019/20			
E&I 5	Trading Standards <small>*Note 1</small>	Reform	-172
New Savings from 2020/21			
E&I 3	Directorate Organisational Re-design	Reform	-830
E&I 4	Directorate Organisation Lean	Reform	-500
E&I 2	Scientific Services	Efficiency	-142
E&I 1	County Enterprises	Efficiency	-30
		TOTAL	-1,674

**Note 1 The Trading Standards target is to be met from additional Public Health grant.*

Full Analysis at Appendix 1C

E&E Current Capital Programme

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Total Programme	Latest Forecast 2019/20 £000	Latest Forecast 2020/21 £000	Latest Forecast 2021/22 £000	Latest Forecast 2022/23 £000	Latest Forecast Total £000
Open for Business	71,572	49,981	6,131	27	127,711
The Environment	53,253	41,317	5,100	2,000	101,670
Efficiency and Transformation	486				486
TOTAL	125,311	91,298	11,231	2,027	229,867

Full Analysis at Appendix 1D

E&E New Capital Investment

Paragraph 5.7 Page 13

- £5m more on cutting congestion to deliver the schemes planned at A38 Upton, Bromsgrove, Evesham and Kidderminster
- £6m on highways with a further £6m for 2021/22
- £4m on footways with a further £4m for 2021/22
- £1m on street lighting with a further £1m in 2021/22 for continuation of the LED replacement programme
- £1m on smaller flood mitigation and to improve surface water drainage with a further £1m in 2021/22

Economy and Environment Overview and Scrutiny Panel

23 January 2020

Period 8 2019/20
Financial Update

P8 Forecasted Position – Economy and Environment

Service	2019/20 Gross Budget	2019/20 Net Budget	2019/20 Forecast	19/20 Draft Variance Before Adj's	One Off / Adjustments			Variance After Adj's	Variance After Adj's	Variance P6	Change Since Last Period
					Transfer to Capital	Proposed Withdrawal from Reserves / Grants	Proposed C/Fwds				
Strategic Infrastructure & Economy	13,707	4,595	5,352	757	63	(743)		77	1.7%	(35)	112
Highways Contracts, Winter Service and Projects	8,532	7,503	7,583	80	128		(33)	175	2.3%	148	27
Waste Services	46,160	27,587	30,432	2,845		(2,895)		(50)	-0.2%	(38)	(12)
Operations, Highways and PROW	7,437	6,840	6,838	(2)				(2)	0.0%	(13)	11
Transport Operations	13,833	12,090	11,808	(282)				(282)	-2.3%	(97)	(185)
Transport Recharge to CFC and DAS Directorates	(885)	(885)	(885)	0				0	0.0%	0	0
Business, Administration & Systems	181	181	110	(71)				(71)	-39.2%	(13)	(58)
Economy & Infrastructure	88,965	57,911	61,238	3,327	191	(3,638)	(33)	(153)	-0.3%	(48)	(105)

Key Headlines – Economy and Environment

- Overall forecast is an underspend of £153k at P8
- Improvement of £48k since Quarter 2
- Strategic Infrastructure and Economy main reason for change from P6 is due to revised forecast level of income
- It is currently expected that the savings relating to Waste Management will be funded from a contribution from the waste reserve
- There remains a pressure relating to Road Lighting due the shortfall in delivery of the savings target relating to reduced energy kw usage
- Additional income is also forecast for transport services

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ECONOMY AND ENVIRONMENT OVERVIEW AND SCRUTINY PANEL 23 JANUARY 2020

WORK PROGRAMME 2019/20

Summary

1. From time to time the Economy and Environment Overview and Scrutiny Panel will review its work programme and consider which issues should be investigated as a priority.

Background

2. Worcestershire County Council has a rolling annual Work Programme for Overview and Scrutiny. The 2019/20 Work Programme has been developed by taking into account issues still to be completed from 2018/19, the views of Overview and Scrutiny Panel Members and the findings of the budget scrutiny process.
3. Suggested issues have been prioritised using scrutiny feasibility criteria in order to ensure that topics are selected subjectively and the 'added value' of a review is considered right from the beginning.
4. The Economy and Environment Overview and Scrutiny Panel is responsible for scrutiny of:
 - Economy
 - Environment
 - Highways
 - Infrastructure
5. The Work Programme was agreed by Council on 12 September.

Dates of Future Meetings

23 March 2020 at 2pm (rescheduled from 16 March)
29 May 2020 at 10am
21 July 2020 at 2pm
11 September 2020 at 10am
9 November 2020 at 10am

Purpose of the Meeting

6. The Panel may like to consider the 2019/20 Work Programme and consider whether it would like to make any amendments. The Panel will wish to retain the flexibility to take into account any urgent issues which may arise.

Supporting Information

- Appendix 1 – Economy and Environment Overview and Scrutiny Panel Work Programme 2019/2020

Contact Points

Emma James / Jo Weston, Overview and Scrutiny Officers, Tel: 01905 844964 / 844965
Email: scrutiny@worcestershire.gov.uk

Background Papers

In the opinion of the proper officer (in this case the Assistant Director for Legal and Governance) the following are the background papers relating to the subject matter of this report:

- Agenda and minutes of Council on 12 September 2019 – available on the Council website [here](#)
- Agenda and Minutes of OSPB on 24 July 2019 - available on the Council website [here](#)

2019/20 SCRUTINY WORK PROGRAMME: Economy and Environment Overview and Scrutiny Panel

Date of Meeting	Issue for Scrutiny	Date of Last Report	Notes/Follow-up Action
23 January 2020	Invite Ringways the Panel to look at “new ways /new developments/ new efficiencies in highway maintenance that will benefit Worcestershire residents”.		
23 January 2020	Budget Scrutiny: In-Year Performance and Draft 2020/21 Budget and Medium-Term Financial Plan Update 2020-22 for Economy and Environmental Services	21 November 2019	
16 March 2020	Performance (Q3) and In-Year Budget (P9) Monitoring		
29 May 2020	Broadband Annual Update	14 November 2018	
29 May 2020	Flooding Annual Update	18 January 2019	
Possible Future Items			
TBC	Identification and review of diversionary routes (including routes affected by major roadworks i.e. southern link Ketch roundabout) This could include notification to residents on roads affected through social media, electronic signage, controlling traffic at pinch points		
TBC	Look into climate emergency and how the council can cut its CO2 emissions to net zero as soon as possible. Include monitoring of progress against the new goal of being carbon neutral by 2050.		
TBC	Climate Change		OSPB suggestion
TBC	The strategy of the Highways Dept and Highways England to deal with the traffic flows on local roads		

	and at pinch points arising from emergency closures of the M5 M42 M50 from incidents and accidents		
TBC	Severn Trent Works Teams		
TBC in 2020	Street Lighting – update	7 March 2018 5 March 2019	
TBC	Task Group – Cycleways?		
TBC	Task Group - IT for Economy and Environmental Services (with special emphasis on systems used by Highways/Ringways)		In view of current review, request interim report to circulate
	Task Group – Residents Parking?		
TBC	Visit - Highways Control Centre – Warndon (coordinates highways issues)		
Standing Items	Performance and In-year Finance Monitoring Broadband annual update Flooding annual update	Jan/March/July/Sept/Nov 29 May 2020 29 May 2020	